



# Our MISSION: “A family-friendly club focused on providing educational, recreational and competitive sailing and water sports opportunities for all in the Nelson and Tasman districts.”



## Nelson Yacht Club Strategic Plan 2024-25

### Purposes

#### Education & Recreation

Encouraging and facilitating learning, self-development, independence and the fostering of seamanship skills and safe practices through educational and recreational opportunities.

#### Accessible & Approachable

Being a family-friendly and approachable club that provides a safe, enjoyable, sociable environment that is inclusive and accessible to all.

#### Sailing as a Sport

Encouraging the pursuit of excellence in sailing as a competitive sport including the development of racing skills, knowledge of the racing rules and a good sense of fair play.

#### Governance & Sustainability

Sustainably managing the Club’s assets, buildings, facilities and equipment to support community activities.

#### Clean Club

To act as a guardian of the marine environment, implementing measures to reduce waste and minimise the negative impacts of the Club’s activities on the environment wherever possible.

### Long term goals

Maintain a strong Sailing School, with an annual programme of learn to sail training for junior/youth/adults, to make learning to sail accessible to newcomers.

Deliver a comprehensive school engagement programme each season, including the full YNZ RŪNĀ framework

Provide subsidised sailing experiences to classes from a minimum of 5 local High-Equity Index schools.

Develop an enduring relationship with the local Kahui Ako (Community of Learning) to ensure that all local school children have the opportunity to try sailing at some point.

Provide a pathway for young sailors to become instructors/coaches, opening up travel and career opportunities - Leaders in Training Programme

When a visitor comes to the site, they are met with a smile and made to feel welcome.

Members feel connected to each other, across all ages, genders, and abilities.

All members and visitors feel safe when participating in club activities, both on and off the water.

Family Memberships make up >50% of individuals who are members of the club.

Increase diversity in sailing through Sailing School programmes like RŪNĀ, Wahine on Water, and by supporting the activities of the Sailability Nelson Trust.

Secondary school students participating in Nelson Bays Team Sailing training and racing are valued members of NYC.

Host the Nelson Tri Club Sea Swims

Social Programme - 3 events per season

Maintain & develop a healthy, competitive racing scene in Nelson, with strong classes & pathways, and good participation in a club racing programme.

Each season, at least 20 Nelson Yacht Club sailors compete on a regional, national, and international stage.

Each decade, at least 1 NYC sailor joins an Olympic team, a Sail GP / America’s Cup team, or follows a career in the sport of sailing.

Provide coaching opportunities, and race training for the club’s competitive sailors.

Race Officer Development - At least 1x qualified and active National Race Officer within the club.

Create a culture of giving back, to encourage more experienced sailors to mentor and support less experienced sailors

Maintain status as a well used, and well loved community facility, with diverse revenue streams to support the required maintenance and redevelopment of club facilities, and to help reduce cost barriers to sailing.

- Commercial & Facility hireage
- Sailing School Activities
- Membership Activities
- Grants & Sponsorships

Fit for purpose facilities and equipment.

Plan for sea level rise, and climate change mitigation

Maintain a membership of >400 individuals, growth of 5% annually, and retention of >80%.

Ensure a minimum 3% surplus is generated annually.

All members take pride in looking after our environment.

Decisions are made with an environmental lens applied.

See Environmental Sustainability Policy:

- Lead from the top
- Care and Conserve
- Communicate & Advocate

### Short term focuses

- ❑ RŪNĀ - Improve the Korinorino activity.
  - ❑ Work towards the Kapehu Whetu sculpture project.
  - ❑ Engage with local iwi
  - ❑ Provide training to upskill instructors.
- ❑ Secure funding for High Equity Programme, RŪNĀ development & delivery
- ❑ Maintain high participation rates for sailing school activity.
- ❑ Ensure both affordability and profitability of Sailing School activity
- ❑ Run an Open Day to promote the club and the sport of sailing each season

- ❑ RŪNĀ - Develop Moanamana.
  - ❑ Upskill instructors
- ❑ Improve pathways from Sailing School activities to regular participation. Eg. Green Fleet, communication between fleet reps and upcoming sailors.

- ❑ Build club cohesion and sense of community through social activities.
- ❑ Implement ideas to maintain momentum with club activity after the summer holidays.
- ❑ Implement ideas to maintain momentum through the winter.
  - ❑ Working bees
  - ❑ Social events
  - ❑ Rules/Theory sessions

- ❑ Deliver a well run and profitable Regional Championships & ILCA South Islands
- ❑ Deliver a well run and profitable ILCA National Championships
- ❑ Support the continued development of the club’s Pathway Classes
- ❑ Identify what support can we give to NYC sailors representing the club at away regattas
- ❑ Deliver more coaching and learning opportunities for club sailors
  - ❑ Eg. Winter Rules & Strategy sessions.

- ❑ Develop and communicate the NYC Strategic Plan 2024-25
- ❑ Develop the NYC Finance & Budgeting Guide
- ❑ Approve an Operating Budget to achieve min 3% operating surplus.
- ❑ Update Club Rules / Constitution & reapply for Incorporated Society status.
- ❑ Secure funding for and complete the seismic strengthening project.
- ❑ Plan an affordable timeline to tackle deferred maintenance, including:
  - ❑ Replace Nahm roof
  - ❑ Paint main building roof
  - ❑ Repairs to cladding
  - ❑ Running repairs to launching ramp

- ❑ Make a submission to NCC Long Term Plan 2023-34
- ❑ Elect a new Clean Club Representative
- ❑ Review and update Clean Club Action Plan
- ❑ Work towards achieving YNZ Clean Club 3 star status
- ❑ Develop the delivery of the Moanamana module of RŪNĀ
- ❑ Install signage above the recycling & waste bins
- ❑ Investigate camera options to monitor the Korora we share the waterfront with.